

SANDAG



2024
FISCAL YEAR

24
ANNUAL
REPORT

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TABLE OF Contents

INTRODUCTION

About the San Diego Region	2
About SANDAG	3
FY 2024 Highlights	4
About This Report	6

FINANCIALS

Economic Conditions	7
Budget Overview	7
Capital Projects	8
Overall Work Program	8
Regional Operations and Services	8

TRANSNET

About TransNet	9
FY 2024 TransNet Accomplishments	9

PLAN

2025 Regional Plan Development	11
Airport Transit Connection	12
Blue Line Improvements	12
Eastern Hillcrest Bikeway	13
I-15/SR 78 Managed Lanes Direct Connectors	13
LOSSAN Rail Realignment	14
Purple Line	14
Reconnecting Communities	15
Vision Zero	15

BUILD

Batiquitos Lagoon Double Track	16
Border to Bayshore Bikeway	16
Del Mar Bluffs Stabilization	17
I-5 North Coast Corridor	17
Imperial Avenue Bikeway	17
Inland Rail Trail Phase 3	18
SR 11/Otay Mesa East Port of Entry	18
Pershing Bikeway	18

PRESERVE

Priority Climate Action Plan	19
Endangered Avian Nesting Site Stewardship	19
Quarry Creek Preserve Cleanup	20
Regional Beach Sand Nourishment	20
San Dieguito Lagoon Wetland Restoration	20

PROVIDE

Data, Research, and Analytics	21
Escondido Grand Avenue Vision Complete Streets Improvement Project	21
Grants	22
Imperial Beach 10th Streetscape Enhancements	22
San Marcos Boulevard Reconstruction	23
Toll Operations	23
Youth Opportunity Pass	23



ABOUT THE **San Diego Region**

The San Diego region is made up of 18 cities, the County of San Diego, and 17 federally recognized tribal governments. San Diego shares its southern border with Mexico, the United States' largest trading partner. For many people, frequent travel across the international border is essential for visiting family, going to work, shopping, and accessing medical care.

It is truly a remarkable place for all, with unique coastlines, canyons, mesas, grasslands, forests, agricultural lands, and deserts. The San Diego region hosts strategically located sea and land ports of entry, the U.S. Navy's prestigious Pacific Fleet, renowned higher education institutions, and a diverse economy rooted in technology, research, national defense, and tourism.



ABOUT **SANDAG**

At SANDAG, we plan the future of the San Diego region, build projects, preserve the environment, provide local resources, and deliver the TransNet program. Our work is informed by data and public input. We work collaboratively with local governments, community partners, neighboring regions, and state and federal agencies to deliver long-lasting solutions to the region's challenges.

SANDAG is governed by a Board of Directors made up of elected representatives from each of our local city councils and County Board of Supervisors. The Board determines where the agency focuses its efforts and how we invest the \$1 billion annual budget across all our projects, programs, initiatives, services, and operations throughout the region. The Board also includes advisory members from local transit districts, the military, neighboring tribal governments, Mexico, and partner agencies.

As the Metropolitan Planning Organization and Regional Transportation Planning Agency for the San Diego region, we are responsible for developing long-term plans for how people and goods will move around the region. We also serve the region through several other designations including the Council of Governments, San Diego County Regional Transportation Commission and TransNet sales tax authority, forum for regional housing needs, ARJIS administrator and criminal justice clearinghouse, and census agency.

Vision

Pursuing a brighter future for all

Mission

We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.

Commitment to Equity

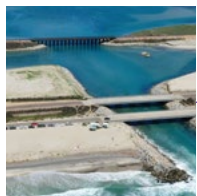
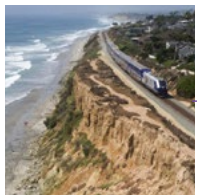
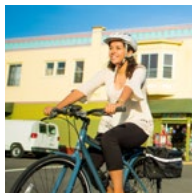
We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.

We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.

We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.

FY 2024

Highlights



PLAN

- **2025 Regional Plan:** Developed initial concept based on public input and guidance from the SANDAG Board of Directors
- **Airport Transit Connection:** Progressed on concept development with input from the Board and in coordination with regional partners in preparation for future environmental clearance
- **San Ysidro Transit Center/Mobility Hub:** Secured \$927,778 in federal funding to advance planning and engineering efforts, collected more than 600 survey responses about potential upgrades, and drafted a final study report for near-term station improvements
- **Blue Line Express:** Completed the existing conditions analysis and prepared the project work plan
- **LOSSAN Rail Realignment:** Completed the Alternatives Analysis, released the Notice of Preparation of a draft environmental impact report, and hosted a series of workshops and public meetings to solicit public input
- **SR 52, SR 67, and SR 78:** Continued to move TransNet capital projects in these major corridors through the environmental clearance process
- **Purple Line:** Identified station and maintenance facility locations along potential routes
- **Reconnecting Communities:** Granted \$2 million in federal funding and received a \$1.3 million congressional earmark to study the feasibility of a freeway lid in Barrio Logan
- **Central Avenue Bikeway:** Completed the final environmental document
- **Eastern Hillcrest, University, Washington Street/Mission Valley Bikeways, and Howard Bikeway projects:** Entered the final design phase and prepared to begin construction
- **Vision Zero:** Kicked off the development of the first Regional Vision Zero Action Plan to work toward eliminating all traffic fatalities and severe injuries in our region

BUILD

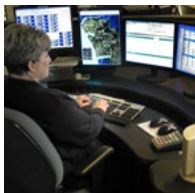
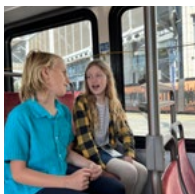
- **Del Mar Bluffs V stabilization:** Began construction and installed bluff toe protection walls
- **Batiquitos Lagoon Double Track:** Negotiated and signed the construction contract with Caltrans
- **I-805 North Auxiliary Lanes:** Began construction on the project from SR 52 to Nobel Drive
- **I-5 North Coast Corridor:** Began construction on the I-5/Chestnut Avenue underpass and opened the San Elijo Activity Hub Park & Ride
- **Imperial Avenue Bikeway:** Started construction on the east end of Imperial Avenue
- **Inland Rail Trail Phase 3:** Started construction activities including clearing vegetation and debris
- **SR 11/Otay Mesa East Port of Entry:** Completed construction on the Siempre Viva Interchange, executed three binational agreements, completed the 30% design milestone, and secured permission to proceed to final design

PRESERVE



- **San Dieguito Lagoon:** Constructed a one-mile trail and planted native coastal salt marsh vegetation in the wetland area
- **Priority Climate Action Plan (PCAP):** Developed and published the first-ever San Diego Regional PCAP
- **Regional Beach Sand Nourishment:** Partnered with Orange County Parks for the first time to support Southern California beach sand nourishment
- **San Diego Biodiversity Conservation Summit:** Gathered 261 biodiversity leaders in an event co-hosted with the San Diego Natural History Museum to outline key needs, gaps, and opportunities for regional biodiversity conservation

PROVIDE



- **Bike Month:** Celebrated a monthlong campaign in May to provide biking and educational opportunities, including Bike Anywhere Day, which attracted more than 9,000 participants to more than 100 pit stops across the region
- **San Diego Regional Tribal Summit:** Joined with the region's 17 tribal governments to discuss key opportunities and challenges to work together on
- **Housing Acceleration Grant Program:** Awarded more than \$12 million to local jurisdictions for capital and planning projects that contribute to both housing and climate goals
- **Smart Growth Incentive Program:** Developed Cycle 6 call for projects offering the largest-ever single-cycle funding amount—\$45 million—for transportation-related planning and capital projects in FY 2025
- **Diamond Awards:** Recognized 118 local employers for encouraging sustainable transportation choices at the annual Diamond Awards reception
- **Youth Opportunity Pass:** Provided 10.6 million free rides for youth, reaching a total of more than 20 million since the start of the program in May 2022
- **Data, Research, and Analytics:** Completed the Series 15 Regional Growth Forecast and developed the latest activity-based model (ABM) to simulate post-pandemic travel behavior
- **Bike Education:** Reached more than 1,000 adults—double the number of last fiscal year—through 54 bike education activities including classes, maintenance quick checks, group rides, and more, and grew our youth education programs to 64 events reaching nearly 14,000 youth
- **Vanpool:** Served nearly 2,500 participants with 370 vanpools each month (on average)
- **Try Transit:** Provided one-month free transit passes and route planning assistance to 191 people
- **Guaranteed Ride Home:** Provided 752 sustainable transportation users with the guarantee of a ride home in the case of an emergency
- **Customer Service Operations:** Serviced more than 84,000 SANDAG FasTrak accounts and provided support to drivers on the I-15 Express Lanes and SR 125 Toll Road (totaling more than 28 million trips)
- **Electric Vehicle incentives:** Researched program best practices and hosted public focus groups to design an equitable and accessible program
- **Criminal Justice:** Produced 15 publications on topics ranging from drug use to firearms, generated 15 independent evaluation reports to support local agencies, secured more than \$2 million in grant funding for evaluation programs, and developed a new dashboard on the Open Data Portal
- **Automated Regional Justice Information System (ARJIS):** Successfully transitioned to a new crime reporting structure, ensuring compliance with national standards and improved data quality for our member agencies

ABOUT This Report

In FY 2024, our work was defined by our commitment to strengthening trust and fostering collaboration throughout the San Diego region. At SANDAG, we recognize that earning and maintaining the confidence of our residents and partners is the key to successfully bringing projects to life. By prioritizing transparency, accountability, and community-driven solutions, we are working to create a sustainable, connected, and thriving future for all.

As the region's centralized planning agency, we wear many hats (visit [SANDAG.org/mandates](https://www.sandag.org/mandates) to learn more). In one of our primary roles as the Metropolitan Planning Organization (MPO) and Regional Transportation Planning Agency for the San Diego region, we **plan** transportation improvements. Learn more in this report about our work this past year on Regional Plan development, the Airport Transit Connection, LOSSAN Corridor improvements, Vision Zero, and more.

Beyond planning, we are unique among MPOs in that we also design and **build** many of our projects. In FY 2024, we made considerable progress on several construction projects including the Del Mar bluffs stabilization, I-5 HOV lanes, several bikeways, and more.

We take a comprehensive approach to transportation solutions. In addition to focusing on efficient and equitable mobility, we work to **preserve** our environment. We are dedicated to offsetting the environmental impact of our initiatives, ensuring that sustainability is at the heart of our efforts. Lagoons and beaches in our region benefited from our work this year, as did the humans and wildlife that rely on and enjoy them. We also tackle issues like land use, the climate crisis, and air quality.

In addition to planning and building infrastructure, we also **provide** vital resources and services that support residents across the region. Our Youth Opportunity Pass program offers free transit for youth. We also deliver critical support through criminal justice data and analysis, oversee toll operations for regional roadways, and administer TransNet funds. Revenue from this half-cent sales tax helps bring to life everything from major corridor and bikeway projects to specialized transportation and local street improvements.

With more than 200 projects underway, this report provides a snapshot of some of our most notable progress in FY 2024. Regardless of the type of project or program, SANDAG remains committed to collaborating with and listening to the people of this region. As we continue to move our work forward, we are committed to strengthening these three pillars of the agency: oversight and transparency, leadership and structure, and a focus on fundamentals. With this foundation and an ongoing dedication to building trust and delivering meaningful results, we will help shape a better future for every person in our region.

Pursuant to AB 805, this report provides a summary of activities by the consolidated agency including, but not limited to, program developments, project updates, changes to voter-approved expenditure plans, and potential ballot measures. All applicable information for fiscal year 2024 (FY 2024; July 1, 2023 through June 30, 2024) has been included.



Financial

OVERVIEW

Economic Conditions

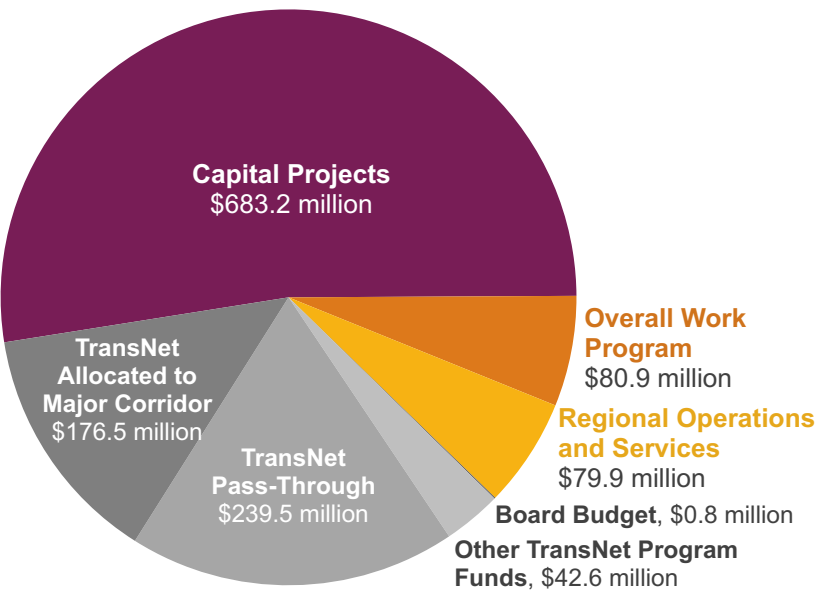
National and local economic data suggest that San Diego's regional economy ended FY 2024 on a healthy note. The tightness in the labor market eased at the same time the region experienced strong earnings growth. In fact, San Diego County outpaced seven of the 10 largest counties in the U.S. on earnings growth. After more than two years of strong price increases, inflation eased throughout FY 2024, falling to below 4%. The agency did experience headwinds from two sources: construction costs continued to rise, escalating by over 10%, and TransNet revenue tracked lower than expected.



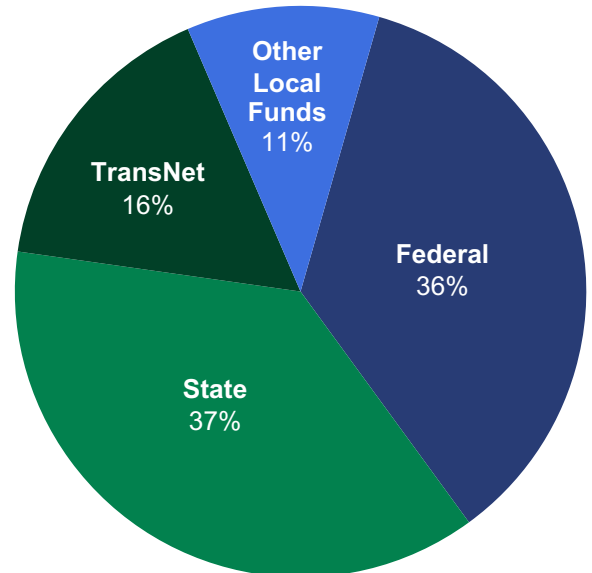
Budget Overview

SANDAG adopts an annual program budget, which is a comprehensive financial summary of the agency's activities and includes a multiyear capital program. The budget sets out our planned activities, illustrates how our work aligns with the priorities of our member agencies, and positions us to serve the region through the delivery of major infrastructure projects, policy initiatives, and regional services. The three primary components of the program budget are Capital Projects, the Overall Work Program, and Regional Operations and Services.

Expenses



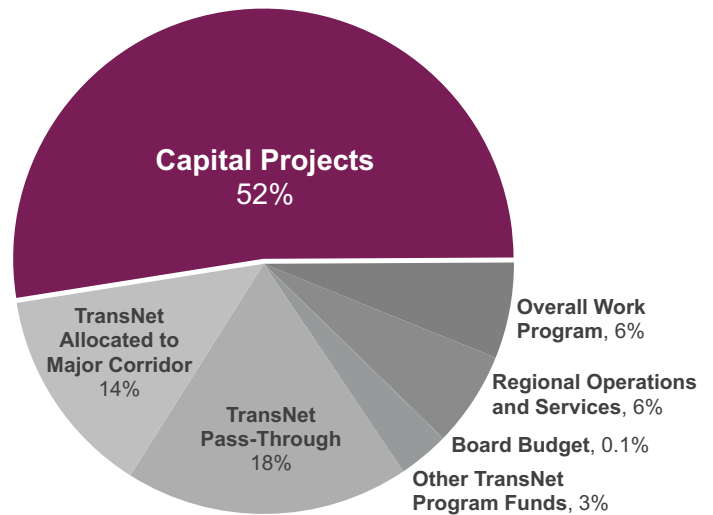
Revenue



Capital Projects

The Capital Projects budget is the largest component of the SANDAG Program Budget. This component of the budget includes the multiyear TransNet Major Corridors and Regional Bikeway Program and other transit and capital improvements. The LOSSAN Rail Realignment, North Coast Corridor Program, bike infrastructure, and Otay Mesa East Port of Entry are just a few examples of capital projects. In this report, you'll find highlights for many of our capital projects in the Plan, Build, and Preserve sections.

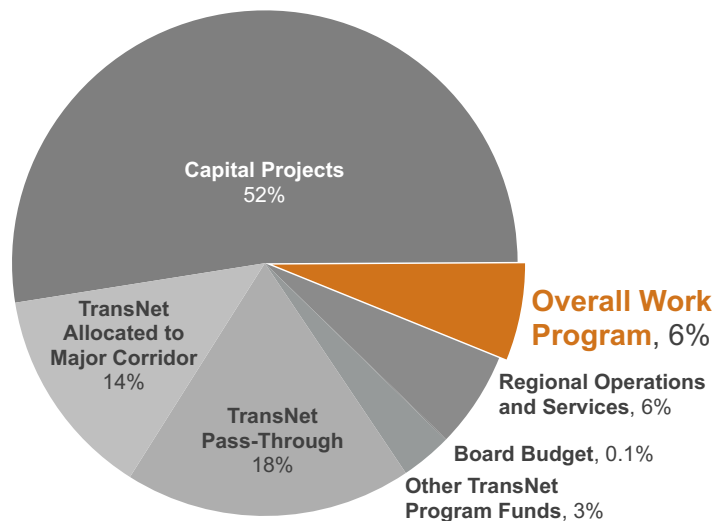
122 Total Capital Projects



Overall Work Program

The Overall Work Program (OWP) is an inventory of the regional planning projects and programs that will be undertaken during the fiscal year. Planning, our core responsibility, is where everything begins. It encompasses community engagement, research, and more. Examples of this work include the Regional Plan and data and modeling services. In this report, you'll find highlights for many of our OWP projects in the Plan, Preserve, and Provide sections.

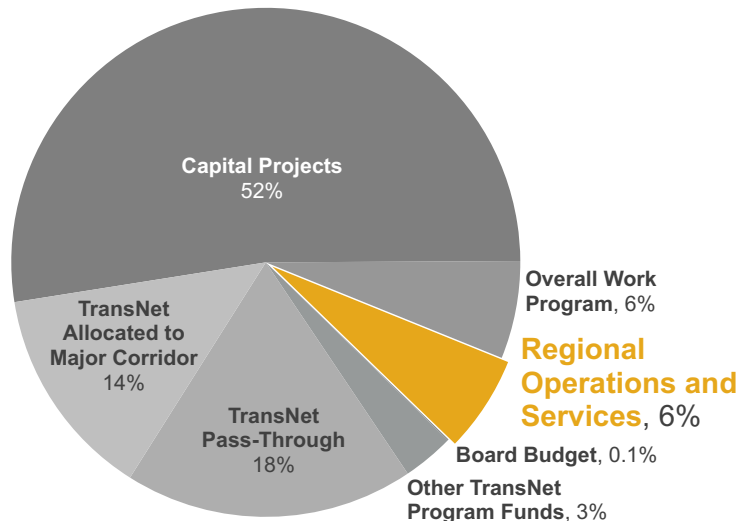
61 Total Overall Work Program Projects



Regional Operations and Services

This component of the budget covers management of ongoing operational programs and customer services that deliver enhanced mobility and public safety services. It provides for maintenance and support of intelligent transportation and regional law enforcement data systems that support travelers and public safety agencies in the San Diego region. Examples of this work include management of the SR 125 Toll Road and I-15 Express Lanes, Freeway Service Patrol, and the SANDAG Vanpool program. In this report, you'll find highlights for many of our Regional Operations and Services projects in the Provide section.

40 Total Regional Operations and Services Projects



ABOUT
TransNet

For more than three decades, TransNet has been the driving force for improving transportation infrastructure in the San Diego region. TransNet is the half-cent sales tax administered by SANDAG to fund local transportation projects consistent with the Regional Plan. The first 20-year TransNet measure was approved by voters in 1987. It went into effect in 1988 and was extended by voters in 2004 for an additional 40 years. This program is one of the largest transportation improvement programs in California. TransNet funds numerous transit, highway, freight, bikeway, and walkway programs throughout the region, in addition to an environmental conservation program, transit fare subsidies, and grants for smart growth, active transportation, and transportation services for seniors and people with disabilities.

TransNet dollars represent a relatively stable funding source for financing critical programs and projects. The initial 20-year TransNet program generated approximately \$3.8 billion between 1988 and 2008. The TransNet extension has generated approximately \$4.8 billion to date and has been vital in helping us secure additional federal, state, and local funds. Working with our partners Caltrans, MTS, and NCTD, SANDAG has delivered more than 700 projects for our communities, and we'll continue to deliver through 2048.

Leveraging Power

Did you know?

For every **\$1 of TransNet funding**, SANDAG leverages an average of **more than \$2 in outside funds**.

Your local investment inspires state and federal funding agencies to contribute to the success of our projects.

TransNet

\$1

+

Outside funds

\$1 \$1

FY 2024 TransNet Accomplishments

From safe streets to fresh landscapes, we're using TransNet to transform our region one improvement at a time. In FY 2024, SANDAG distributed TransNet revenue to many exciting capital projects, grant recipients, and local governments. The highlights below showcase just a few of the ways in which TransNet is making a difference in our region. Check out the interactive PDF at SANDAG.org/transnet to view projects in your community.

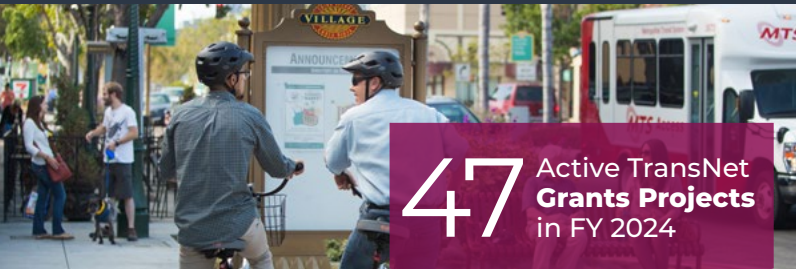


Capital Project Highlights

TransNet funding contributes to many of our capital projects, including the TransNet Major Corridors and Regional Bikeway Program. In FY 2024, TransNet capital project investments included:

- ▶ **SR 56 HOV lanes:** Solicited bids for the construction contract and began construction between El Camino Real and Carmel Valley Road in this two-phase I-5/SR 56 Interchange project (CIP 1200513 in the budget)
- ▶ **Inland Rail Trail Phase 3:** Solicited bids for the construction contract and began construction on a one-mile stretch of separated bikeway along Mar Vista Drive to Civic Center Drive (CIP 1223094)
- ▶ **Batiquitos Lagoon Double Track:** Solicited bids for the construction contract to build a second set of train tracks across the lagoon and replace a wooden bridge (CIP 1239816)
- ▶ **Imperial Bikeway:** Began construction on this three-mile bikeway to connect Downtown and Southeastern San Diego (CIP 1223058)
- ▶ **Pershing Bikeway:** Entered the final stages of construction on this 2.3-mile bikeway which improves north-south connectivity and enhances access to Balboa Park for people who bike, walk, or roll between North Park and Downtown San Diego (CIP 1223057)
- ▶ **Eastern Hillcrest Bikeway:** Solicited bids for the construction contract to add new bikeways and other improvements including a new promenade and park (CIP 1223083)
- ▶ **Otay Mesa East Port of Entry Utility Improvements:** Completed new utility services including water, sewer, communication, electrical, and gas (CIP 1201106)

Read more about some of these projects in the Plan and Build sections of this report.



47 Active TransNet Grants Projects in FY 2024

Grants Highlights

TransNet funding provides a variety of different competitive grant programs to local jurisdictions, nonprofit organizations, community groups, and transportation partners. In FY 2024, TransNet grant funding helped:

- ▶ The City of El Cajon complete major construction milestones for the **Transit Center Community Connection Improvements project** which will create a sense of place and provide a link to transit by installing smart growth elements along Johnson Ave
- ▶ The City of San Diego complete the **Downtown Wayfinding-Cycle Network project** which includes new wayfinding signs that complement the recently completed downtown wayfinding system to promote cycling and help residents, visitors, and workers access the new cycle network
- ▶ National City complete the **Sweetwater Protected Bikeway project** that provides 1.2 miles of protected paths along Sweetwater Road and extends the Class I bikeway on Plaza Bonita Road (0.4 miles) resulting in bicycle-friendly intersection improvements and pedestrian enhancements
- ▶ The San Diego Unified Port District manage and recover two federal- and state-listed species—the **California least tern** (endangered) and the **western snowy plover** (threatened)—on the D Street Fill in Chula Vista
- ▶ San Diego Habitat Conservancy clean up the **Quarry Creek Preserve** in North County by removing trash and debris through sensitive riparian habitat
- ▶ Provide 300,681 one-way passenger trips and serve more than 23,000 older adults through **Senior Mini-Grant** funding

Read more about some of these projects in the Preserve and Provide sections of this report.

177 Active TransNet Local Streets and Roads Projects in FY 2024



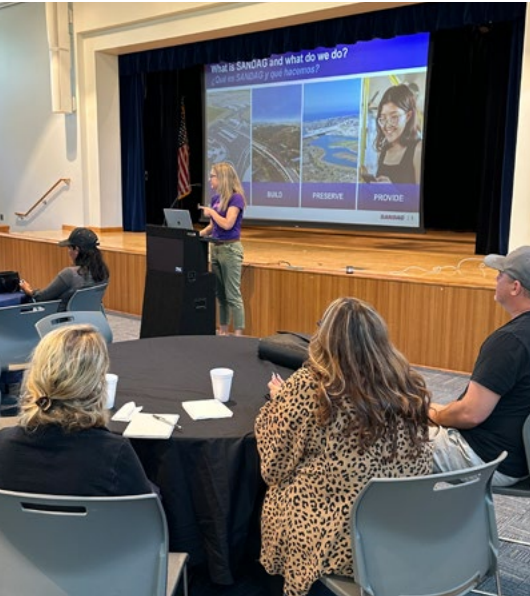
Local Project Highlights

As the Regional Transportation Commission, SANDAG approves a multiyear program of transportation projects submitted by local jurisdictions. These TransNet-funded projects are included in the Regional Transportation Improvement Program (RTIP) approved by the Board. In FY 2024, TransNet Local Streets and Roads funding was allocated for many projects throughout the region including to:

- ▶ Carlsbad for constructing **streetlights and pedestrian lighting** in the Barrio neighborhood
- ▶ Chula Vista, Coronado, El Cajon, Lemon Grove, and Solana Beach for **sidewalk repairs** and other **pedestrian improvements**
- ▶ Coronado, Lemon Grove, Santee, and Vista for rehabilitation or replacement of **road surfaces**
- ▶ Del Mar for **pedestrian, bike, roadway, and drainage improvements** along Camino del Mar, Jimmy Durante Boulevard, and Via de la Valle
- ▶ Encinitas for design and construction of **streetscape and drainage improvements** including new curbs, gutters, landscaping, pedestrian facilities, bike lanes, roadway lane configuration, and roundabouts
- ▶ Escondido for implementing the Grand Avenue Vision Plan which includes improved **sidewalks and pedestrian crossings, expanded outdoor dining areas, traffic circles, and more**
- ▶ Imperial Beach for the 10th Streetscape Enhancements project which will provide an **accessible sidewalk connection** between Donax Avenue and Palm Avenue and **improved landscaping, lighting, and more**
- ▶ La Mesa for construction of **improved storm drainage to reduce roadway flooding**
- ▶ National City for **traffic signal upgrades** to reduce congestion and intersection delays
- ▶ Oceanside for replacement of the **Cassidy Street Bridge Overcrossing**
- ▶ Poway for construction of **new raised planted medians** on Espola Road from just north of Country Day Road to just east of Old Coach Road
- ▶ The County of San Diego for the **improvement of Etcheverry Road** in unincorporated Ramona, changing the surface from dirt to pavement
- ▶ The City of San Diego for the **Normal Street Promenade**, a complete streets project including hardscape improvements and a bikeway
- ▶ San Marcos for the **reconstruction of San Marcos Boulevard** from Grand Avenue to Rancho Santa Fe Road including pavement and curb replacement, traffic signal installation, pedestrian upgrades, and bike lane creation

Read more about some of these projects in the Provide section of this report.

SANDAG tackles regional issues in partnership with the communities we serve through a big-picture, coordinated approach. One of the primary roles of the agency is to plan the best ways to enhance the quality of life for everyone in our region for generations to come through transportation and infrastructure improvements. Most of our planning work for each year is outlined in the Overall Work Program component of our budget.



2025 Regional Plan Development

The Regional Plan is the guiding document for much of SANDAG’s work. It is updated every four years using a data-driven planning process and feedback from stakeholders, including the public, the Board and Policy Advisory Committees (PACs), working groups, and partner agencies. Recommendations provided by the California Air Resources Board (CARB) also provide critical input. The major projects on subsequent pages are some of the most significant activities we are undertaking to implement the Regional Plan.

Looking Ahead

We expect to release the draft 2025 Regional Plan for public comments in spring 2025, and the draft environmental impact report in summer 2025. By the end of calendar year 2025, the SANDAG Board will be asked to consider adoption of the final 2025 Regional Plan.

[SANDAG.org/regionalplan](https://www.sandag.org/regionalplan)

FY 2024 Highlights

- ▶ Facilitated several interactive workshops with our Board, PACs, and working groups
- ▶ Hosted community workshops in all six subregions plus Tijuana to understand each area’s transportation priorities
- ▶ Partnered with community-based organizations to host a total of 45 pop-up feedback collection events with approximately 2,400 participants
- ▶ Developed an initial concept for the 2025 Regional Plan based on public and Board input
- ▶ Tested the transportation model to see if the initial concept achieves state requirements for reducing greenhouse gas (GHG) emissions
- ▶ Completed the Series 15 growth forecast and subregional growth forecast in partnership with local jurisdictions
- ▶ Submitted the required “Sustainable Communities Strategy Technical Methodology to Estimate GHG Emissions” to the California Air Resources Board for review
- ▶ Completed the transportation and new commercial vehicle models which allowed us to begin modeling the initial concept for the Regional Plan and its supporting policies and programs
- ▶ Received approximately 8,300 visitors and more than 2,000 comments through our online interactive map tool



Airport Transit Connection

The Airport Transit Connection (ATC) will provide a reliable, direct, and convenient transit link to the San Diego International Airport for people across the region. This transportation improvement will help reduce the increased traffic projected with the airport’s expansion, provide a practical travel option for residents and visitors, and contribute to the regional economy.

FY 2024 Highlights

- ▶ Received input from the Board and other key stakeholders on ATC concepts including an automated people mover, Trolley, and enhanced bus options
- ▶ Collaborated with the San Diego International Airport, MTS, NCTD, and other partner agencies to refine the Trolley and bus concepts and identify additional required features for the people mover concept
- ▶ Began work on an airport travel survey to collect valuable post-pandemic travel data that is key to updating the SANDAG transportation model while informing the ATC planning process

Looking Ahead

In FY 2025, we aim to complete ATC concept planning, analyze airport travel survey results, engage the public, and collect feedback to help inform planning decisions and prepare for the environmental clearance process.

[SANDAG.org/atc](https://www.sandag.org/atc)

Blue Line Improvements



The Blue Line Trolley is one of the most heavily traveled in the southwestern United States and serves some of the region’s most historically underserved communities. In coordination with MTS and NCTD, SANDAG is developing plans to improve this existing transit service, expand capacity for new bus and rail connections, and better leverage stations to enhance community development and encourage more ridership. These studies look at potential solutions such as improving trip times and safety for the Trolley, adding a new Rapid bus route to provide more options, a future extension of commuter and intercity rail (e.g., NCTD COASTER and Amtrak Surfliner) to the border, transit-oriented development (TOD) around two key stops, and upgrades to the San Ysidro Transit Center in the near and long term.

FY 2024 Highlights

- ▶ Secured \$927,778 in federal funding to advance planning and engineering efforts for near-term station improvements to San Ysidro Transit Center
- ▶ Developed scopes of work, schedules, and budgets for a Blue Line service enhancements study and the Rapid bus route that will also connect these communities
- ▶ Completed an existing conditions report, initiated stakeholder and public outreach, and developed a market analysis for TOD opportunity sites
- ▶ Developed several alternatives for station improvement concepts and collected more than 600 survey responses about potential upgrades to the San Ysidro Transit Center
- ▶ Began developing the scope of work to advance the San Ysidro Transit Center Improvements project into preliminary engineering and environmental work
- ▶ Continued outreach efforts including public events and surveys and presentations to working groups, PACs, partner agencies, and community stakeholder groups

Looking Ahead

In FY 2025, we will continue community engagement and move the Blue Line studies forward. Preliminary engineering and environmental work will begin for near-term station improvements in San Ysidro, with design and construction anticipated to begin before 2030. We will begin planning new rail and bus service expansions, developing alignment options, and estimating costs and timelines. We will build on identified TOD opportunities, refine strategies, and explore potential partnerships.

[SANDAG.org/blueline](https://www.sandag.org/blueline)

Eastern Hillcrest Bikeways



The Eastern Hillcrest Bikeways project will facilitate safer bike riding in the Uptown neighborhoods of the City of San Diego by adding separated bikeways and buffered bike lanes, shared lane markings, and other improvements. In partnership with the City of San Diego, a new promenade and park will also be constructed along Normal Street between University Avenue and Washington Street.

FY 2024 Highlights

- ▶ Entered the final design phase and prepared to begin construction

Looking Ahead

In FY 2025, we have already awarded the construction contract for this project and we expect to break ground in early 2025.

[SANDAG.org/uptownbikeways](https://sandag.org/uptownbikeways)

I-15/SR 78 Managed Lanes Direct Connectors



The I-15/SR 78 Managed Lanes Direct Connectors project is a joint effort from SANDAG and Caltrans to create new direct connector ramps between the existing I-15 Express Lanes and three miles of newly proposed managed lanes on SR 78. These proposed improvements will help people traveling through the SR 78 corridor reach their homes, jobs, and other desired destinations more quickly. Additional project features include ramp, roadway, and undercrossing improvements along Woodland Parkway and Barham Road in San Marcos, including a new Class II bike lane.

FY 2024 Highlights

- ▶ Completed a noise study and noise abatement decision report
- ▶ Continued work on other studies that analyze traffic patterns, cultural considerations, visual impacts, and vehicle miles traveled to help mitigate and address project-area and regional impacts

Looking Ahead

In FY 2025, we expect to release the draft environmental documents which will launch a formal public comment period.

[SANDAG.org/i15sr78](https://sandag.org/i15sr78)

LOSSAN Rail Realignment



The Los Angeles-San Diego-San Luis Obispo (LOSSAN) Corridor is one of the busiest intercity rail corridors in the nation and a critical link between the San Diego region and the rest of the country for passengers, goods movement, and the military. It passes through Camp Pendleton, over six coastal lagoons, and across the cities of Oceanside, Carlsbad, Encinitas, Solana Beach, and Del Mar before terminating in Downtown San Diego. In response to landslides, erosion, and seismic activity which have caused collapses along the coastal bluffs in Del Mar and temporary shutdowns of the rail line, we are looking at options for realigning the tracks completely off the bluffs.

FY 2024 Highlights

- ▶ Began work on preliminary engineering and environmental clearance
- ▶ Completed the Alternatives Analysis and hosted a series of five workshops to solicit public input on the alternatives
- ▶ Released the Notice of Preparation (NOP) of a draft environmental impact report (EIR), officially beginning the CEQA environmental clearance phase
- ▶ Held a public scoping meeting to provide information and gather public comments on the NOP of a Draft EIR



Looking Ahead

In FY 2025, we are conducting a value analysis study on the rail realignment project and continue to review potential alignments and other rail improvement opportunities. We will continue to work with our partners, including NCTD and MTS, to design the best possible solution. We will begin preliminary engineering and environmental work for an environmental impact report/environmental impact statement (EIR/EIS).

[SANDAG.org/railrealignment](https://sandag.org/railrealignment)

Purple Line



The Purple Line will connect South County to Sorrento Mesa through National City, City Heights, and Kearny Mesa. It will link some of the most populated areas of the San Diego region with major destinations for jobs, health care, education, and more.

FY 2024 Highlights

- ▶ Evaluated and refined potential alignments for the National City to Sorrento Mesa segment as part of the conceptual planning effort
- ▶ Identified station and maintenance facility locations
- ▶ Coordinated public outreach in partnership with several community-based organizations including Urban Collaborative Project, City Heights Community Development Corporation, Environmental Health Coalition, SBCS, and Casa Familiar
- ▶ Developed drafts of the scope of work, budget, and schedule for the Rapid bus route that will connect these communities while the final transit line is planned and built
- ▶ Progressed on the scope of work, budget, and schedule for the next phase of work, which is the Purple Line Alternatives Analysis

Looking Ahead

In FY 2025, we will continue to collect input from our Board, PACs, working groups, and the public as we study different potential transit modes for the Purple Line and explore more specific route options. Feedback collected from the community in 2024 will inform possible routes, and the public will continue to have opportunities to provide input throughout the planning process.

[SANDAG.org/purpleline](https://sandag.org/purpleline)

Reconnecting Communities



Many communities in the San Diego region have been and continue to be negatively affected by transportation infrastructure that fragments communities and creates physical barriers to mobility and economic opportunity. Reconnecting Communities efforts address this historical harm by advancing transportation equity and creating green spaces, public plazas, and transit-oriented development to repurpose land for community benefit and create buffers from pollution. Current projects are in the cities of San Diego and National City, and the regional study might identify other areas of need.

FY 2024 Highlights

- ▶ Received our Notice to Proceed with the Regional Reconnecting Communities Study from Caltrans
- ▶ Initiated the Regional Reconnecting Communities Study project and began to identify data sources and begin data analysis
- ▶ Presented at Social Equity Working Group meetings and drafted key definitions for the Regional Reconnecting Communities Study
- ▶ Application was selected as one of three to be awarded under the State's Reconnecting Communities: Highways to Boulevards (RCH2B) pilot program
- ▶ Granted \$2 million through the Federal Reconnecting Communities and Neighborhoods Grant Program and received a \$1.3 million congressional earmark through the Economic Development Initiative to study the feasibility of a freeway lid in Barrio Logan

Looking Ahead

In FY 2025, we will continue to work with community partners and seek input from PACs and working groups. We will study potential projects and project locations and seek further funding.

[SANDAG.org/reconnecting](https://sandag.org/reconnecting)

Vision Zero

Vision Zero rejects the idea that traffic crashes are inevitable and instead views them as preventable incidents. That's why the SANDAG Board of Directors adopted a Regional Vision Zero Resolution with the intention of eliminating all traffic fatalities and severe injuries while increasing safe, healthy, and equitable mobility options. The regional Vision Zero Action Plan (VZAP) will recommend proven roadway safety strategies to accommodate a variety of travel modes, safer speeds, and education around responsible travel behavior. Any jurisdiction or tribal government with a completed Regional Vision Zero Action Plan can seek federal funds to help implement recommended transportation safety solutions.

FY 2024 Highlights

- ▶ Initiated the development of the region's first Comprehensive Safety Action Plan in partnership with the La Jolla Band of Luiseño Indians and the City of Vista
- ▶ Delivered more than 30 presentations to local governments, working groups, and community members
- ▶ Collected nearly 3,000 public comments on safety improvements
- ▶ Established the Safety Focus Network to help jurisdictions address more than 50% of fatal and serious crashes occurring on just 6% of the region's roads
- ▶ Launched the Traffic Safety Dashboard—an innovative interactive portal to provide local decision makers with comprehensive safety data—on our Open Data Portal



Looking Ahead

In FY 2025, we have released the final VZAP and accompanying technical appendices providing a library of resources to jurisdictions to advance local safety projects or complete their own action plans. SANDAG will begin annual VZAP progress updates in 2025.

[SANDAG.org/visionzero](https://sandag.org/visionzero)

SANDAG not only plans, but also designs and builds near-term and long-term infrastructure projects throughout the region. This process includes identifying partnerships and seeking funding opportunities. Most of our construction and engineering projects for each year are outlined in the Capital Projects component of our budget.



Batiquitos Lagoon Double Track

As part of a suite of projects to increase the frequency and reliability of train service along the LOSSAN Corridor, SANDAG and Caltrans are constructing a second set of train tracks across the Batiquitos Lagoon in Carlsbad. The addition of the second track will allow faster passenger trains traveling in the same direction as slower freight trains to pass without slowing down or stopping. The project will help provide faster, more predictable travel times for both passenger and freight trains. The project will also replace an 80-year-old wooden trestle bridge with a modern, concrete double-track bridge designed to improve lagoon tidal flow.

FY 2024 Highlights

- ▶ Negotiated and signed the Batiquitos Lagoon Double Track project construction contract with Caltrans
- ▶ Prepared to begin preliminary activities including bird surveying, site preparation, and fence installation within the project area

Looking Ahead

We have already started construction on the Batiquitos Lagoon Double Track project in FY 2025. Construction is anticipated to be completed in 2028, with the majority of construction activities pausing from April 15 to July 31 each year during the California Least Tern nesting season.

[SANDAG.org/bldt](https://www.sandag.org/bldt)



Border to Bayshore Bikeway

The Border to Bayshore Bikeway is an approximately 6.7-mile bikeway that will provide comfortable biking connections within and between the Bayshore Bikeway in Imperial Beach, the San Ysidro community of San Diego, and the world's busiest land border crossing at the San Ysidro Port of Entry. It also will make biking to local shops, parks, schools, transit stations, and other community destinations convenient and accessible for people of all ages and comfort levels. We strategically selected and designed different types of bikeways and improvements throughout the project area to work with each neighborhood's roadway conditions and needs while consistently maximizing safety for people biking and walking.

FY 2024 Highlights

- ▶ Completed 50% of construction

Looking Ahead

In FY 2025, we will continue construction in the San Ysidro area and begin work on the next phase in Imperial Beach. We expect to complete the project and open it to the public in 2026.

[SANDAG.org/bordertobayshore](https://www.sandag.org/bordertobayshore)

Del Mar Bluffs Stabilization



Stabilization of the Del Mar bluffs is an ongoing, multiphase effort to maintain safe, stable, and reliable train tracks through this stretch of the LOSSAN Corridor. Working with our partners at NCTD and the City of Del Mar, our goals are to increase safety and service reliability and minimize the chances of track damage due to bluff retreat and seismic events. We accomplish this by installing supports and directing stormwater runoff. To ensure the long-term viability of the corridor, SANDAG is evaluating alternative strategies to relocate the tracks completely off the bluffs (see LOSSAN Rail Realignment in the Plan section).

FY 2024 Highlights

- ▶ Began construction on the Del Mar Bluffs V project in February 2024 as the Notice to Proceed was issued
- ▶ Installed bluff toe protection walls as part of the Del Mar Bluffs V stabilization project

Looking Ahead

In FY 2025, we are continuing construction on the Del Mar Bluffs V stabilization project, including drainage improvements and installing additional columns to support the railroad and reinforce the bluffs. We expect to complete construction work in 2027 and continue revegetation of the impacted area through 2028.

[SANDAG.org/delmarbluffs](https://www.sandag.org/delmarbluffs)

I-5 North Coast Corridor



The I-5 North Coast Corridor program is a \$6-billion, 40-year vision to deliver a balanced set of transportation, environmental protection, and coastal access improvement projects to North County. SANDAG and Caltrans began work on the first phase of the North Coast Corridor program, known as Build NCC, in 2017.

FY 2024 Highlights

- ▶ Began construction on the I-5/Chestnut Avenue underpass in Carlsbad, which will feature a new bike lane and dedicated space for future community art installations
- ▶ Implemented a first-of-its-kind Orange Striping Pilot program which placed temporary contrasting lane striping along I-5 to help increase awareness of the work zone and enhance safety for motorists and construction workers
- ▶ Opened the San Elijo Activity Hub Park & Ride which provides a convenient, centralized location for people to use the carpool lanes on I-5, visit the Nature Center, bike and walk along the new Manchester Avenue paths, hike in the recently restored San Elijo Lagoon, visit the beach, and more

Looking Ahead

In FY 2025, we plan to complete several improvement projects in the City of Carlsbad including a sound wall adjacent to northbound I-5 near Tamarack Avenue, bike and pedestrian facilities at the Chestnut Avenue underpass, and auxiliary lanes from Poinsettia Lane to Palomar Airport Road on northbound I-5, and from Cannon Road to Poinsettia Lane on southbound I-5.

[SANDAG.org/ncc](https://www.sandag.org/ncc)

Imperial Avenue Bikeway



SANDAG's Imperial Avenue Bikeway will create more than three miles of safer streets for people who walk, bike, drive, and take transit between Downtown and Southeastern San Diego. It will provide important connections to the existing bikeway network and future regional bikeways. The project will include separated bikeways, buffered bike lanes, shared lane markings, improved crosswalks, curb extensions, bus islands, and more.

FY 2024 Highlights

- ▶ Started construction on the east end of Imperial Avenue

Looking Ahead

In FY 2025, we will continue construction. We expect to complete the project and open it to the public in 2026.

[SANDAG.org/imperialavenue](https://www.sandag.org/imperialavenue)

Inland Rail Trail Phase 3



The Inland Rail Trail is a Class I bikeway that runs through the cities of Oceanside, Vista, San Marcos, Escondido, and a portion of the unincorporated County of San Diego. The Inland Rail Trail is an important element of the San Diego Regional Bike Plan which makes active transportation more comfortable and accessible throughout the region. Phase 3 is a one-mile stretch from Mar Vista Drive to Civic Center Drive that is completely separated from traffic.

FY 2024 Highlights

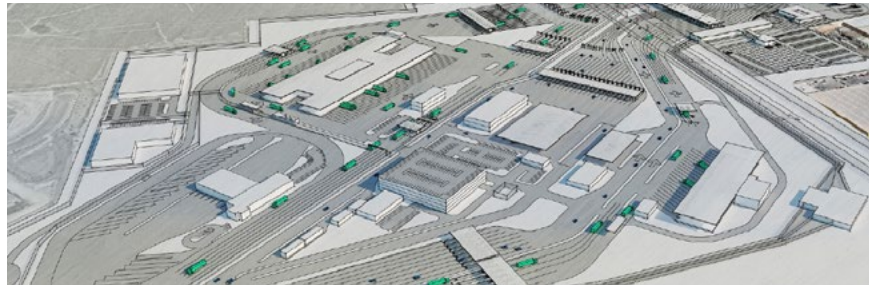
- ▶ Started construction activities including clearing vegetation and debris

Looking Ahead

In FY 2025, we will continue construction. We expect to complete the project and open it to the public in 2026.

SANDAG.org/inlandrailtrail

SR 11/Otay Mesa East Port of Entry



The future port of entry that we are building with partners at Caltrans will reduce wait times, strengthen border security and safety, increase economic efficiencies, and foster innovative technology solutions, all while reducing emissions and ensuring that the Cali-Baja region has the infrastructure it needs to continue its dynamic growth.

FY 2024 Highlights

- ▶ Obtained approval from the SANDAG Board of Directors to execute three binational agreements: Toll Allocation, Toll Governance, and Custodial
- ▶ Completed construction on the Siempre Viva Interchange, which will be used to access the future port of entry
- ▶ Completed the 30% design milestone and worked to address comments from involved agencies
- ▶ Secured a memorandum of understanding with our federal partners allowing us to proceed to final design and release a solicitation for the project construction manager/general contractor (CM/GC)
- ▶ Developed and began testing a mobile app to provide reliable and accurate border wait time information

Looking Ahead

Already in FY 2025, we have drafted a Toll Policy document with a binational technical team. We also expect to complete the 60% design milestone, sign Federal Project Agreement with federal partners, award the CM/GC contract, and open the Siempre Viva Interchange for public use.

SANDAG.org/ome

Pershing Bikeway



The 2.3-mile Pershing Bikeway improves north-south connectivity and enhances access to Balboa Park for people who bike, walk, or roll between North Park and Downtown San Diego. Features include separated two-way bike lanes, buffers from vehicle traffic, a neighborhood traffic circle, new landscaping, and a separated walking path. The project also added substantial underground improvements. The Pershing Bikeway construction process also contributed to the region's economy by employing several small, disadvantaged businesses.

FY 2024 Highlights

- ▶ Entered the final stages of construction

Looking Ahead

In early FY 2025, we celebrated the grand opening of the Pershing Bikeway with a community event and press conference. More than 200 visitors came to Bird Park to visit booths from local organizations and enjoy the newly expanded and improved bikeway features on a group ride led by the San Diego County Bicycle Coalition. This project is complete and open to the public.

SANDAG.org/pershingbikeway

At SANDAG, we're committed to protecting our environment. It's our job to make our communities better places to live. We're preserving native habitats, protecting endangered species, reducing GHGs, addressing climate change, protecting wetlands and coastal lagoons, restoring sand to our beaches, and preserving thousands of acres of open space across the region. Our TransNet Environmental Mitigation Program is a model for other agencies on proactively protecting and conserving the environment while responsibly delivering critical transportation infrastructure. Find details on most of our preservation work in the TransNet Program section of our budget.

Priority Climate Action Plan

Reducing harmful air pollution and GHG emissions in our region will require action at every level. Because of this, the U.S. Environmental Protection Agency (EPA) awarded us a Climate Pollution Reduction Grant to develop a near- and long-term vision for reducing climate pollution in the San Diego region.



FY 2024 Highlights

- ▶ Developed and published the first-ever San Diego Regional Priority Climate Action Plan (PCAP) in partnership with local governments, community-based organizations, and others to identify measures that could be carried out by 2030 to reduce GHGs and improve air quality in the region, with a focus on environmental justice communities

Looking Ahead

We continue to collaborate with our partners to develop the San Diego Regional Comprehensive Climate Action Plan (CCAP). This will build on existing climate action planning, including the PCAP, and will identify measures to reduce GHG emissions in the San Diego region through 2050. The CCAP will include an updated analysis of the amount of GHGs coming from different sources in the region. We expect to complete the CCAP in 2025.

[SANDAG.org/cap](https://www.sandag.org/cap)

Endangered Avian Nesting Site Stewardship

The 10th Cycle of the TransNet Land Management Grant Program awarded funding to the San Diego Unified Port District for Avian Nesting Site Stewardship at D Street Fill. The goal of this project was to manage and recover two federal- and state-listed species: the California least tern (endangered) and the western snowy plover (threatened). Efforts focused on the D Street Fill in Chula Vista during the avian breeding season (April through September).



FY 2024 Highlights

- ▶ Removed 1.17 tons of trash and several buckets of invasive sea lavender with the critical help of community volunteers
- ▶ Recorded a total of 44 least tern nests, with an estimated four fledglings surviving to adulthood so they could begin their migration south (every surviving fledgling is a success considering they are particularly susceptible to predators and human disturbance)

Looking Ahead

The D Street Fill requires annual site preparation and predator control. It is highly likely that the site will always require intervention due to its long history of human disturbance and established invasive weeds.

[SANDAG.org/emplandmanagement](https://www.sandag.org/emplandmanagement)

Quarry Creek Preserve Cleanup



The 10th Cycle of the TransNet Land Management Grant Program awarded funding to San Diego Habitat Conservancy for cleaning up the Quarry Creek Preserve. The goal of the Quarry Creek Preserve Fencing Project was to reduce human trespassing and remove trash and debris through sensitive riparian habitat in this North County nature preserve.

FY 2024 Highlights

- ▶ Removed more than 5,000 pounds of trash
- ▶ Installed more than 700 feet of fencing to protect nature preserve from illegal use and dumping

Looking Ahead

This project was completed in FY 2024. The 11th Cycle of the TransNet Land Management Grant Program will release its call for projects in 2026.

[SANDAG.org/emplandmanagement](https://www.sandag.org/emplandmanagement)

Regional Beach Sand Nourishment



The beaches along the San Diego regional shoreline are among our most beautiful and valuable recreational and economic resources. Over the years, the forces of nature and development have led to the steady erosion of our region's coastline with the loss of sand on the county's beaches being one of the most noticeable effects. As part of our Shoreline Management and Monitoring programs, SANDAG has worked with our partners for decades to address the problem. Participating cities include Carlsbad, Coronado, Del Mar, Encinitas, Imperial Beach, Oceanside, San Diego, and Solana Beach.

FY 2024 Highlights

- ▶ Began the first phase of the project by conducting planning and feasibility studies
- ▶ Added Orange County cities of San Clemente and Dana Point to the project, marking the first time SANDAG has partnered with Orange County Parks to support Southern California beach sand nourishment

Looking Ahead

A draft copy of the feasibility study is expected in FY 2025. A second phase consisting of the engineering and environmental work is expected to begin once we have identified funding. The third and final phase—construction and monitoring—will follow.

[SANDAG.org/beachsand](https://www.sandag.org/beachsand)

San Dieguito Lagoon Wetland Restoration

This project encompasses approximately 154 acres of land east of I-5 and adjacent to the San Dieguito River. It is creating and restoring wetland upland habitat, supplementing restoration efforts completed in 2011. The project includes the creation of a new trail paralleling El Camino Real which will link the Dust Devil Nature Trail to the Coast to Crest Trail. It is part of the I-5 North Coast Corridor program and serves as mitigation for the City of San Diego's El Camino Real Bridge Replacement project.

FY 2024 Highlights

- ▶ Constructed the one-mile trail paralleling El Camino Real to improve connectivity to the Dust Devil Nature Trail
- ▶ Planted the wetland area with native coastal salt marsh vegetation to protect the newly established wetlands and provide resiliency for future sea level rise



Looking Ahead

In FY 2025, we have already finished construction of 64 acres of coastal wetlands. For the next 10 years (or until local resources agencies sign off), SANDAG will oversee a long-term monitoring program for this project.

[SANDAG.org/sandieguitolagoon](https://www.sandag.org/sandieguitolagoon)

Beyond planning for our region’s infrastructure, building major projects, and preserving our region’s natural resources, we provide valuable services, funding, and information to the people of this region. We play a leading role in administering the TransNet program, disseminate critical economic and criminal justice data, offer funding and technical assistance to partner agencies, operate two toll roads, and much more. The Regional Operations and Services component of our budget outlines many of these activities.

Data, Research, and Analytics



SANDAG creates and maintains a tremendous amount of data and takes advantage of emerging datasets to better understand the needs of the region. We then translate data into actionable information such as transportation models, economic forecasts, project cost benefit analyses, web applications, and maps. The public safety data and independent evaluations we provide offer insight into quality-of-life issues that cross jurisdictional boundaries. The Open Data Portal (ODP) makes our data publicly and readily available to everyone.

FY 2024 Highlights

- ▶ Completed the Series 15 Regional Growth Forecast combining historical data, expert opinion, and input from local jurisdictions to forecast changes to the region’s population, housing, and jobs and help us understand the impact of our programs, policies, and projects
- ▶ Developed the latest activity-based model (ABM)—the main analytical platform for evaluating and supporting the 2025 Regional Plan Sustainable Communities Strategies—to simulate post-pandemic travel behavior including personal and commercial vehicles, transit ridership, microtransit services, and electric vehicles
- ▶ Released reports from the Remote Work Survey and San Diego Regional Establishment and Commercial Vehicle Survey to provide insight on post-pandemic trends and enhance analysis tools such as ABM
- ▶ Significantly expanded the data on border wait times and 2022 population estimates on the ODP and published several interactive dashboards to replace static PDFs
- ▶ Worked with our regional transit operators to successfully migrate the transit passenger counting system to a new and enhanced software platform

Looking Ahead

SANDAG data scientists will continue to support key SANDAG projects and further develop and refine our data analysis and modeling tools. In FY 2025, we will focus on supporting the 2025 Regional Plan and EIR. We also anticipate further enhancements to the ODP and the release of the San Diego Airport Transit Connection survey.

[SANDAG.org/data](https://www.sandag.org/data)

Escondido Grand Avenue Vision Complete Streets Improvement Project



Using TransNet Local Streets and Roads funding, the City of Escondido will improve Grand Avenue between Juniper Street and Escondido Boulevard. The project includes widened sidewalks, expanded outdoor dining areas, new traffic circles, improved pedestrian crossings, attractive market lighting, and updated diagonal parking. Phase I was completed in 2022.

FY 2024 Highlights

- ▶ Completed the design and construction for Phase II, which improves Grand Avenue between Maple Street and Juniper Street

Looking Ahead

As part of the five-year plan for this project, the City of Escondido is continuing to seek funding for Phase III (between Escondido Boulevard and Maple Street). They are evaluating the potential of expanding the Vision Plan from Centre City Parkway to Valley Boulevard.

[SANDAG.org/transnet](https://www.sandag.org/transnet)

Grants



SANDAG provides a variety of competitive grant programs to local jurisdictions, nonprofit organizations, community groups, and transportation partners. Through SANDAG grant programs, we allocate millions of dollars each year in local, state, and federal funds to create safer streets, promote travel choices, increase connectivity, and expand ways for seniors and individuals with disabilities to get around the region. Jurisdictions across the region benefit from the programs these funds make possible.

FY 2024 Highlights

- ▶ Awarded approximately \$12.3 million in state Housing Acceleration Program (Cycle 2) funds to local jurisdictions to support 15 projects (3 capital and 12 planning) which will accelerate housing production and promote equity and sustainability in housing planning and production
- ▶ Gathered feedback and developed the Smart Growth Incentive Program (SGIP) Cycle 6 call for projects which will make \$45 million—the largest-ever single-cycle funding amount—available for transportation-related planning and capital projects in FY 2025
- ▶ Monitored the completion of service for FACT’s RideFACTNOW program (the Cycle 1 Access for All [AFA] Grant Program recipient of roughly \$2.5 million) which provided more than 10,000 Wheelchair Accessible Vehicle (WAV) trips and 2,500 on-demand rides to individuals with disabilities in San Diego County
- ▶ Developed and held the AFA Cycle 2 call for projects—which received a 150% increase in eligible applicants—to provide approximately \$2.3 million to eligible projects and programs that expand on-demand WAV service in San Diego County

Looking Ahead

In FY 2025, we will award grants for AFA Cycle 2, Regional Active Transportation Program Cycle 7, and Specialized Transportation Grant Program Cycle 13. We will also release the SGIP Cycle 6 call for projects and begin reporting on grantee performance measures across all programs. HAP Cycle 2 projects will begin in FY 2025 and continue through FY 2026.

[SANDAG.org/grants](https://www.sandag.org/grants)

Imperial Beach 10th Streetscape Enhancements



In combination with their Clean California Grant, Imperial Beach is using TransNet Local Streets and Roads funding to improve the safety and beauty of the 10th Street corridor. This project will provide an accessible sidewalk connection between Donax Avenue and Palm Avenue including pedestrian safety features like curb extensions and enhanced crossings. Other elements include new landscaping, trees, lights, and seating areas. Some crosswalks and sidewalks will feature public art installations from local designers and an artistic seat wall will mirror the beach. More than 20 new trees will reduce the urban “heat island” effect. These improvements will reduce illegal parking and dumping and provide critical connections within the community.

FY 2024 Highlights

- ▶ Installed two waste bins, two art features, 18 seats, and 11 streetlights
- ▶ Planted 13 shade trees and 380 drought-tolerant plants
- ▶ Upgraded irrigation systems and enhanced paving

Looking Ahead

The project was completed in August 2024.

[SANDAG.org/transnet](https://www.sandag.org/transnet)

San Marcos Boulevard Reconstruction



Using TransNet Local Streets and Roads funding, the City of San Marcos will reconstruct San Marcos Boulevard from Grand Avenue to Rancho Santa Fe Road. This project includes the removal and replacement of deteriorated pavement and pavers at intersections, the installation of new signals throughout the corridor, updated pedestrian ramps for ADA compliance, improved bike lanes, new medians for enhanced safety, and repair and replacement of damaged curbs, gutters, and sidewalks.

FY 2024 Highlights

- ▶ Began work on planning and designing improvements related to the reconstruction of approximately two miles of San Marcos Boulevard

Looking Ahead

In FY 2025, the City of San Marcos plans to complete pre-construction work and break ground on the project while taking steps to minimize impact to residents. They anticipate completing the project in 2027.

[SANDAG.org/transnet](https://www.sandag.org/transnet)

Toll Operations



SANDAG is implementing an action plan to resolve ongoing tolling system deficiencies for the I-15 Express Lanes and the SR 125 Toll Road. The transition to a new regional tolling back-office system will include regular assessments, a quality assurance/control plan, an annual external operational audit, operational and customer service improvements, regular and proactive reporting to the Board, and transparent communication with the public.

FY 2024 Highlights

- ▶ Finalized data assessment, kicked off the project, and onboarded all project resources
- ▶ Completed initial design and operations workshops, resulting in an approved project management plan and schedule
- ▶ Completed 50% of the system configuration
- ▶ Began reviewing the second iteration of the database design document

Looking Ahead

Based on direction from the SANDAG Board and management, the project schedule was amended to reflect a go-live delivery of July 2025. Already in FY 2025, we have completed and approved the Data Migration Plan and System Detailed Design document and begun work on project system configuration and development.

[SANDAG.org/fastrak](https://www.sandag.org/fastrak)

Youth Opportunity Pass



After more than a decade of advocacy by social justice community organizations, we launched our Transit Equity program in spring 2022. The Youth Opportunity Pass (YOP) pilot program provides free, unlimited transit rides for people ages 18 and under. Working with our community partners, the program also includes education for youth and families about public transit options in their neighborhoods and evaluation of its impact.

FY 2024 Highlights

- ▶ Completed a second full year of the program in partnership with our local transit operators, MTS and NCTD
- ▶ Provided 10.6 million free rides for youth
- ▶ Received approval for funding to continue the program for at least one more year

Looking Ahead

We will continue working with our local and state partners with the goal of making this a permanent program to benefit youth and families in the San Diego region.

[SANDAG.org/yop](https://www.sandag.org/yop)

Our Partners

MAKE THIS WORK POSSIBLE



... and you.

Thank You!



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