



Executive Committee Agenda

Friday, January 14, 2022

8 a.m.

****Teleconference Meeting****

MEETING ANNOUNCEMENT AMIDST COVID-19 PANDEMIC:

The Executive Committee meeting scheduled for Friday, January 14, 2022, will be conducted virtually in accordance with Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak, Government Code Section 54953(e), Assembly Bill 361 (Rivas, 2021), and the COVID-19 Emergency Temporary Standards issued by the California Department of Industrial Relations. Committee members will primarily participate in the meeting virtually, while practicing social distancing, from individual remote locations.

To participate via Zoom webinar, click the link to join the meeting: <https://zoom.us/j/97068076381>

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To participate via phone, dial a number based on your current location in the US:

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Public Comments: Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at clerkoftheboard@sandag.org (please reference "Friday, January 14, 2022, Executive Committee Meeting," in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. on Thursday, January 13, 2022, will be provided to members prior to the meeting. If you desire to provide live verbal comment during the meeting, please join the Zoom meeting by computer or phone and use the "Raise Hand" function to request to provide public comment. On a computer, the "Raise Hand" feature is on the Zoom toolbar. By phone, enter *9 to "Raise Hand" and *6 to unmute. Requests to provide live public comment must be made at the beginning of the relevant item, and no later than the end of any staff presentation on the item. The Clerk will call on members of the public who have timely requested to provide comment by name for those joining via a computer and by the last three digits of for those joining via telephone. All comments received prior to the close of the meeting will be made part of the meeting record. Please note that any available chat feature on the Zoom meeting platform should be used by panelists and attendees solely for procedural or other "housekeeping" matters as comments provided via the chat feature will not be retained as part of the meeting record. All comments to be provided for the record must be made via email or orally per the instructions above.

San Diego Association of Governments

401 B Street, Suite 800, San Diego, CA 92101-4231 × (619) 699-1900 × Fax (619) 699-1905 × sandag.org



Welcome to SANDAG. Members of the public may speak to the Executive Committee on any item at the time the Committee is considering the item. Public speakers are limited to three minutes or less per person. The Committee may only take action on any item appearing on the agenda.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG also provides access to all agenda and meeting materials online at sandag.org/meetings. Additionally, interested persons can sign up for email notifications at sandag.org/subscribe.

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请在会议前至少 72 小时打电话 (619) 699-1900 提出请求.

Message from the Clerk

In compliance with Government Code §54952.3, the Clerk hereby announces that the compensation for legislative body members attending the following simultaneous or serial meetings is: Executive Committee (EC) \$100, Board of Directors (BOD) \$150, and Regional Transportation Commission (RTC) \$100. Compensation rates for the EC and BOD are set pursuant to the SANDAG Bylaws, and the compensation rate for the RTC is set pursuant to state law.

Vision Statement

Pursuing a brighter future for all.

Mission Statement

We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.

Our Commitment to Equity

We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.

We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. In 2021, SANDAG will develop an equity action plan that will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.

We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.



Executive Committee

Friday, January 14, 2022

Item No.		Action
1.	Public Comments/Communications/Member Comments Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. Board members also may provide information and announcements under this agenda item. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Subjects of previous agenda items may not again be addressed under public comment.	
Consent		
+2.	Approval of Meeting Minutes <i>Francesca Webb, SANDAG</i> The Executive Committee is asked to review and approve the minutes from its December 3, 2021, meeting.	Approve
+3.	Budget Amendment to Implement the Community Benefits Agreement <i>Victoria Stackwick, SANDAG</i> The Executive Committee is asked to approve the allocation of \$300,000 from the contingency budget in FY 2022 for implementation of the Community Benefits Agreement.	Approve
+4.	Review of Draft Board Agendas <i>Victoria Stackwick, SANDAG</i> +4A. Draft Board Business Agenda – January 28, 2022 +4B. Draft Board Policy Agenda – February 11, 2022	Approve
+5.	Service Bureau FY 2021 Year End Report <i>Mike Duncan, SANDAG</i> In accordance with SANDAG Board Policy, this report provides a periodic progress report on the project activities and financial status of the Service Bureau.	Information
Reports		
+6.	Legislative Status Report <i>Victoria Stackwick, Anna Lowe, and Hector Vanegas, SANDAG</i> An update on SANDAG legislative and policy activities will be presented.	Information

7. Upcoming Meetings

Information

The next meeting of the Executive Committee is scheduled for Friday, February 11, 2022, at 8 a.m.

8. Adjournment

+ next to an agenda item indicates an attachment

January 14, 2022

December 3, 2021, Executive Committee Meeting Minutes

Chair Catherine Blakespear (North County Coastal) called the meeting of the Executive Committee to order at 8 a.m.

Action: Approve

The Executive Committee is asked to review and approve the minutes from its December 3, 2021, meeting.

**1. Public Comments/Communications/
Member Comments**

None.

Consent

2. Approval of Meeting Minutes (Approve)

The Executive Committee was asked to approve the minutes from its October 8, 2021, meeting.

There were no public comments on this item.

3. Review of Draft Board Agendas (Approve)

The Executive Committee was asked to approve the draft December 17, 2021, and January 14, 2022, Board of Directors meeting agendas.

There were no public comments on this item.

Action: Upon a motion by Vice Chair Todd Gloria (City of San Diego) and a second by Second Vice Chair Alejandra Sotelo Solis (South County), the Executive Committee approved Consent Item Nos. 2 and 3.

The motion passed.

Yes: Chair Blakespear, Vice Chair Gloria, Second Vice Chair Sotelo-Solis, Supervisor Terra Lawson-Remer (County of San Diego), and Mayor Racquel Vasquez (East County).

No: Mayor Rebecca Jones (North County Inland).

Abstain: None.

Absent: None.

Reports

4. Legislative Status Report (Information)

Peter Peyser, Peyser Associates; Kirk Blackburn, Ellison Wilson Advocacy; Director of Government Relations Victoria Stackwick, Acting Manager of Government Relations Anna Lowe, and Borders Program Manager Héctor Vanegas presented an update on SANDAG legislative and policy activities.

Charles Parisi, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Robert Wood, member of the public, spoke in support of the Black Contractors Association and their inclusion in a Project Labor Agreement (PLA).

Shane Harris, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Eric Christen, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Carol Kim, member of the public, spoke in support of a PLA.

Carlton Brown, member of the public, spoke in support of green, sustainable solutions and in opposition to a PLA.

Gretchen Newsome spoke in support of a community benefits agreement.

Ron Halbert, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Desmond Collins, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Matthew Leyba Gonzalez, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Francine Maxwell, member of the public, asked the Committee to clarify details around the Black Contractors inclusion in a proposed PLA.

Juliet Hollingsworth, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Carlo Flores, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Abdur Rahim Hamed, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Sean Keoni-Ellis, member of the public, spoke in support of a PLA.

Eric Stevens, member of the public, spoke in support of the Black Contractors Association and their inclusion in a community benefits agreement.

Action: Information only.

5. Upcoming Meetings (Information)

The next scheduled Executive Committee meeting is February 11, 2022, at 8 a.m.

6. Adjournment

Chair Blakespear adjourned the meeting at 8:57 a.m.

Confirmed Attendance at SANDAG Executive Committee Meeting

December 3, 2021

Jurisdiction	Name	Member/ Alternate	Attend
North County Inland	Steve Vaus	Primary	No
	Rebecca Jones	Alternate	Yes
North County Coastal	Catherine Blakespear, Chair	Primary	Yes
	Matt Hall	Alternate	Yes
South County	Alejandra Sotelo-Solis, Second Vice Chair	Primary	Yes
	Serge Dedina	Alternate	No
East County	Racquel Vasquez	Primary	Yes
	John Minto	Alternate	Yes
City of San Diego	Todd Gloria, Vice Chair	Primary	Yes
	Vivian Moreno	Alternate	No
	Marni von Wilpert	Alternate	No
County of San Diego	Terra Lawson-Remer	Primary	Yes
	Joel Anderson	Alternate	No

January 14, 2022

Community Benefits Agreement Implementation

Key Considerations

On December 17, 2021, the Board of Directors authorized the Chief Executive Officer to execute the negotiated Community Benefits Agreement between SANDAG and the San Diego County Building and Construction Trades Council. To implement this agreement, staff is requesting \$300,000 from the contingency budget. This funding is required for program start-up that is inclusive of labor relations, training, contract revisions, development of a Jobs Coordinator program, creation of the Workforce Opportunities for Rising Careers initiative, and Communications outreach. The ultimate goal is to create economic sustainability benefits to the region, derived from employment and training programs to help individuals that are systemically marginalized. Project implementation is pending approval of funding from the contingency budget.

Action: **Approve**

The Executive Committee is asked to approve the allocation of \$300,000 from the contingency budget in FY 2022 for implementation of the Community Benefits Agreement.

The contingency fund shall be used for one-time, non-recurring purposes, unless otherwise approved by the Executive Committee. Consistent with Board Policy No. 030, opportunities to advance urgent, high-priority needs, qualifies as a potential eligible use. Other sources of funds were determined not to be available at this time to fund the CBA implementation in FY 2022. Replenishment up to the minimum target of 10% will be planned in the FY 2023 budget process as directed by the Board of Directors.

Victoria Stackwick, Director of Government Relations

Key Staff Contact: Elaine Richardson, (619) 699-6956, elaine.richardson@sandag.org

Attachments:

1. Community Benefits Agreement Implementation
2. Budget Amendment for Community Benefits Agreement Implementation

CBA Implementation Budget

SANDAG Community Benefits Agreement Workplan & Budget

Labor and Contractor Relations

- Meet, confer and discuss the CBA informally with contractors and unions as needed.
- Regularly meet, confer and communicate with CBA-signatory union councils and unions both locally and nationally to maintain proactive communication and partnering.
- Regularly meet, confer and communicate with prospective contractors and contractor associations interested in CBA-covered projects.
- Act as advisor regarding any amendments, modifications or future negotiations related to the CBA.
- Facilitate CBA Article 17 Labor/Management Collaboration meetings and other labor management meetings to maintain harmonious labor relations and discuss the implementation and administration of the CBA. Preparation of the agenda topics for the meetings with input from the unions, the contractors and SANDAG.

Training and Education

- Produce management documents related to CBA administration.
- Produce training materials and conduct CBA training seminars for prospective SANDAG construction contractors and outreach sessions for Disadvantaged Businesses.
- Produce training materials and conduct CBA training sessions for SANDAG staff and project managers and assist SANDAG in conducting CBA seminars as needed.

Compliance, Reporting and Labor Dispute Resolution

- Design reporting templates and produce: Disadvantaged Worker, Targeted Worker, apprentice utilization, Quarterly reports, etc.
- Establish and implement Targeted Worker verification and tracking procedures.
- Set up the CBA's dispute resolution procedures including, but not limited to, grievance logs, the arbitrator wheel and the Plan for the Settlement of Jurisdictional Disputes in the Construction Industry (the "Plan").
- Coordinate with LCP Tracker to ensure proper data collection and reporting options are established, implemented and maintained.
- Respond to requests for interpretations and/or information related to the CBA and CBA compliance matters, as approved by SANDAG.

Workforce Opportunities for Rising Careers (WORC)

- Facilitate the establishment and implementation of the WORC program to maximize construction career opportunities and create a construction career pipeline for Disadvantaged Workers and Targeted Workers to be employed on covered projects.
- Facilitate and assist in scheduling the CBA WORC Committee meeting to oversee the effective development and implementation of WORC programs and policies.

- Design and implement comprehensive plan for achieving Disadvantaged Worker and Targeted Worker goals.
- Establish and maintain partnerships with Jobs Coordinators to support the entry of Disadvantaged Workers and Targeted Workers into the building and construction trades.
- Initiate and implement partnerships that advance work and economic objectives by capitalizing on referrals and resources of community-based organizations or agencies (including, but not limited to, non-profits and veteran assistance organizations, and other community groups) that provide support services. Monitor outcomes of bona fide referrals.
- Identify and support local outreach events and coordinate collaboration with local unions and their affiliated apprenticeship programs, including arranging tours of union apprenticeship training programs.
- Set up and administer partnership with local pre-apprenticeship programs that are authorized by the Council to teach the Multi-Craft Core Curriculum (MC3).

Communications

- Team Meetings - organize and implement an internal project kickoff meeting; participate in team coordination meetings; develop agendas and summarize action items from each project team meetings.
- Stakeholder Outreach - coordinate logistics; develop partnerships; research, prepare and conduct presentations at stakeholder, business, and community group meetings.
- Collateral Materials Development - materials may be developed around specific events, milestones, issues, or needs and may include fact sheets, FAQ's, PowerPoint presentations, display boards, fliers, postcards, posters, eblast templates, etc.
- Digital Media Development - develop and prepare updates to project webpages on sandag.org and assist with the development of social media, eblasts, digital advertisements, and other digital media outreach efforts, as needed.
- Media Coordination - draft news releases and media advisories, draft, and place articles in stakeholder publications, create press kits, and coordinate media briefings in coordination with PIO.
- Public Meetings and Events - coordinate logistics for in-person, virtual, or hybrid public meetings, workshops, technical working groups, Board and Policy Committee meetings as needed.

Total Requested Budget.....\$300,000

WORK ELEMENT: 8000161 Diversity and Equity

FY 2022 BUDGET: ~~\$1,058,823~~ **\$1,358,823**

AREA OF EMPHASIS: Administrative Overhead

Amendment Title: Budget Amendment for Community Benefits Agreement Implementation

Note: On December 17, 2021 the Board of Directors authorized the Chief Executive Officer to execute the negotiated Community Benefits Agreement between SANDAG and the San Diego County Building and Construction Trades Council. To implement this agreement staff is requesting \$300,000 from the contingency budget. This funding is required for program start-up that is inclusive of labor relations, training, contract revisions, development of a Jobs Coordinator program, creation of the Workforce Opportunities for Rising Careers (WORC) initiative, and Communications outreach. The ultimate goal is to create economic sustainability benefits to the region, derived from employment and training programs to help individuals that are systemically marginalized. Project implementation is pending approval of funding from the contingency budget.

Funds Application		
	FY 2022	Total
Salaries, Benefits, Indirect	\$328,431	\$328,431
Other Direct Costs	\$92,995	\$92,995
Contracted Services	\$637,397 \$937,397	\$637,397 \$937,397
TOTAL	\$1,058,823 \$1,358,823	\$1,058,823 \$1,358,823

OBJECTIVE

The Office of Diversity and Equity (ODE) seeks to promote diversity, equity, inclusivity, and accessibility in SANDAG programs, projects, and services. Through program initiatives, ODE advocates for disadvantaged communities, fosters the growth of small and diverse businesses, and develops new workforce opportunities.

ODE has expertise in managing and developing high quality programs that ensure the success of small and disadvantaged businesses. The next phase for ODE will be to focus on workforce development by advancing racial equity, assisting vulnerable individuals, and supporting underserved local communities. To respond to this effort, SANDAG is implementing the Workforce Opportunity for Rising Careers (WORC) program that will emphasize employment for disadvantaged, targeted, and local workers, who will participate on SANDAG construction projects. This program will provide an increased number of job opportunities, for women, people of color, formerly incarcerated, and individuals from economically disadvantaged areas.

PREVIOUS ACCOMPLISHMENTS

Over the past few years ODE has achieved many significant accomplishments. ODE has developed a very successful Disadvantaged Business Enterprise (DBE) program at SANDAG that ensures disadvantaged businesses have an equal opportunity to receive and participate in SANDAG solicitations and awarded contracts. The Small Business (SB) program focuses on creating contracting opportunities for certified SB firms and a 15% small business goal has been set on certain on-call contracts to guarantee opportunities for small businesses. The Bench was created in 2012 and is a professional tool used by many Prime Consultants to identify DBE & SB firms to work on SANDAG contracts & task orders. SANDAG has three (3) Bench Programs for Architecture and Engineering (A&E), Construction Management (CM), and Planning On-Call Contracts and due to these efforts approximately \$128 million has been committed to Bench firms. Additionally, ODE is responsible for the DBE & SB Program on the Mid-Coast Trolley Project to ensure that 11.3% DBE goal is met or exceeded. Currently, \$163 million has been paid to 111 DBE firms. This is a significant indicator that the DBE Program on Mid-Coast has helped many small and disadvantaged firms grow their emerging businesses. ODE is responsible for the Social Equity Program and many of the civil rights functions at SANDAG. ODE oversees the Title VI, Environmental Justice, and Americans with Disabilities Act (ADA) programs at SANDAG and ensures that the agency is compliant with related laws and regulations. Finally, ODE has assisted in the development of a Pre-Apprenticeship Program to create career pathways in construction for disadvantaged workers and help them become successful in their lives. To date, there have been approximately 56 pre-apprenticeship graduates of which 20% are female and 86% are minority.

Project Manager: Santos, David

Committee(s):

Working Group(s):

FUTURE ACTIVITIES

The SANDAG Commitment to Equity states that “we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.” To uphold the agency’s commitment to equity, a component of the ODE future initiatives is to target workforce equity. The WORC Program will be inclusive of a Disadvantaged Workers program for low-income areas in the San Diego region, a Targeted Workers program that focuses on individuals with barriers to employment, Disadvantaged Business program to assist small businesses by providing exemptions to level the playing field for contracting opportunities, and a Helmets to Hardhats program to expand workforce opportunities for military service members.

Ultimately, ODE’s future initiative includes the continuation of enhancing organizational effectiveness both internally and externally through recommended improvements, deploying new technological solutions, offering necessary employee training, developing effective communications, and maintaining good relations with local, state, and federal agencies.

Board of Directors

Friday, January 28, 2022

Item No.		Action
1.	<p>Public Comments/Communications</p> <p>Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Subjects of previous agenda items may not again be addressed under public comments.</p>	
2.	<p>Chief Executive Officer's Report <i>Hasan Ikhmeta, SANDAG</i></p> <p>An update on key programs, projects, and agency initiatives will be presented.</p>	Discussion
Consent		
+3.	<p>Approval of Meeting Minutes <i>Francesca Webb, SANDAG</i></p> <p>The Board of Directors is asked to approve the minutes from its January 14, 2021, meeting.</p>	Approve
+4.	<p>New Criminal Justice Research Funding: Project Safe Neighborhood Fiscal Agent <i>Dr. Cynthia Burke, SANDAG</i></p> <p>The Public Safety Committee recommends that the Board of Directors approve a budget amendment to the FY 2022 Overall Work Program and Budget to accept \$1.94 million in funding from the U.S. Department of Justice.</p>	Approve
+5.	<p>Approval of Proposed Solicitations and Contract Awards <i>Julie Wiley, SANDAG</i></p> <p>The Board of Directors is asked to review and approve the proposed solicitations and contract awards summarized in the attached reports.</p> <p>+5A. Solicitations +5B. Contract Awards</p>	Approve

- | | | |
|------|--|-------------|
| +6. | <p>2022 Performance Management Rule 1 Safety Target Setting
 <i>Sam Sanford, SANDAG</i></p> <p>The Transportation Committee recommends that the Board of Directors approve supporting the 2022 statewide safety targets established by Caltrans.</p> | Approve |
| +7. | <p>Policy Advisory Committee Actions
 <i>Francesca Webb, SANDAG</i></p> <p>The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees since the last Board Business meeting.</p> | Approve |
| +8. | <p>Chief Executive Officer's Delegated Actions
 <i>Kim Monasi, SANDAG*</i></p> <p>In accordance with various SANDAG Board Policies, this report summarizes certain delegated actions taken by the Chief Executive Officer's since the last Board meeting.</p> | Information |
| +9. | <p>Meetings and Events Attended on Behalf of SANDAG
 <i>Francesca Webb, SANDAG</i></p> <p>Board members will provide brief reports on external meetings and events attended on behalf of SANDAG since the last Board Business meeting.</p> | Information |
| +10. | <p>Quarterly Finance Report and Update on Financial Markets – through December 2021
 <i>Andre Douzdjian and Ray Major, SANDAG*</i></p> <p>This quarterly report provides various finance-related items to the Board of Directors, including: (1) a quarterly report of investments, including all money under the direction or care of SANDAG; (2) an update on the SANDAG debt portfolio; and (3) information about the latest developments in the financial markets, the economy, and sales tax revenues.</p> | Information |
| +11. | <p>Equal Employment Opportunity Program
 <i>Rachel Nycholat, SANDAG</i></p> <p>In accordance with SANDAG Board Policy No. 007: Equal Employment Opportunity Program, this report summarizes employment results for FY 2021 and reviews EEO Program goals for the upcoming year.</p> | Information |

Reports

- +12. **SR 125 Agreed Upon Procedures** Discussion/
Possible Action
Mary Khoshmashrab, IPA and Toufic Tabshouri, PMIA

A review of the SR 125 was performed at the request of Board member Mayor Salas. The review consists of 6 questions relating to expenditures and uses of SR 125 revenues that Mayor Salas asked that the Office of the Independent Performance Auditor (OIPA) address. In response, the OIPA performed an Agreed Upon Procedure engagement and prepared a report of results based on their view. On October 22, 2021, the item was heard and discussed by the Audit Committee. The Board of Directors are asked to accept the report and take additional actions that the board would like to consider.

- +13. **Vendor Operational and System Control Review** Discussion/
Possible Action
Mary Khoshmashrab, IPA and Lloyd Carter, PMIA

A review of SANDAG's vendor operational and system controls process was performed as part of the Office of the Independent Performance Auditor's (OIPA) approved Annual Audit Plan (plan). The review objective was to review SANDAG's operational processes and system controls to ensure policies are consistent with Federal and State regulations and other applicable governing laws, rules, and regulations; to verify that controls are sufficient and consists of supporting documentation, and other relevant data; and to assess SANDAG's ability to track, obtain sufficient documentation, and keep adequate records of process and controls that supports adherence to policies and procedures. The report provides the objective of the audit, the methodology, scope, and results that include 3 findings of which OIPA provides recommendations for improvement. On October 22, 2021, the Audit Committee (Committee) heard and discussed the report. The Board of Directors (Board) area sked to accept the report and take additional actions that the board would like to consider.

14. Member Comments

Board members shall have the opportunity to provide information and announcements on any issue within the jurisdiction of SANDAG that is not on this agenda. Subjects of previous agenda items may not again be addressed under member comments.

15. Upcoming Meetings Information

The next Board of Directors meeting is scheduled for Friday, February 11, 2022, at 9 a.m.

16. Adjournment

+ next to an agenda item indicates an attachment

* next to an agenda item indicates that the Board of Directors also is acting as the San Diego County Regional Transportation Commission for that item

Board of Directors

Friday, February 11, 2022

Item No.		Action
1.	<p>Public Comments/Communications</p> <p>Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Subjects of previous agenda items may not again be addressed under public comments.</p>	
2.	<p>Chief Executive Officer's Report <i>Hasan Ikhmeta, SANDAG</i></p> <p>An update on key programs, projects, and agency initiatives will be presented.</p>	Discussion
Consent		
+3.	<p>Approval of Meeting Minutes <i>Francesca Webb, SANDAG</i></p> <p>The Board of Directors is asked to approve the minutes from its January 28, 2022, meeting.</p>	Approve
+4.	<p>Policy Advisory Committee Actions <i>Francesca Webb, SANDAG</i></p> <p>The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees since the last Board meeting.</p>	Approve
Reports		
+6.	<p>TransNet Extension Ordinance Funding Scenarios* <i>Ray Major, Brian Lane, and Ariana zur Nieden, SANDAG</i></p> <p>At its December 3, 2021, meeting, Board members discussed the updated TransNet revenue forecast. The Board requested staff return with non-TransNet revenues by subprogram. At the February 11, 2022, meeting staff will present a comprehensive regional funding overview, which could inform the Board's consideration of potential TransNet Extension Ordinance amendments.</p>	Discussion/ Possible Action

- +5. **Salaries and Compensation Audit**
 - +5A. **Action Plan Progress Report** **Information**
Melissa Coffelt, SANDAG
 An update on progress achieved regarding the Compensation Audit Action Plan will be presented.
 - +5B. **Corrective Action Plan Reporting Results** **Information**
Mary Khoshmashrab, SANDAG
 The Board of Directors is asked to comment on the progress and testing results of the Corrective Action Plan actions that occurred last quarter.
- +6. **Member Comments**
 Board members shall have the opportunity to provide information and announcements on any issue within the jurisdiction of SANDAG that is not on this agenda. Subjects of previous agenda items may not again be addressed under member comments.
- 7. **Upcoming Meetings** **Information**
 The next Board of Directors meeting is scheduled for Friday, February 25, 2022, at 9 a.m.
- 8. **Adjournment**

+ next to an agenda item indicates an attachment

* next to an agenda item indicates that the Board of Directors also is acting as the San Diego County Regional Transportation Commission for that item

January 14, 2022

Service Bureau FY 2021 Year-End Status Report

Overview

In accordance with [SANDAG Board Policy No. 012](#), periodic progress reports on the project activities and financial status of the Service Bureau are provided to the Executive Committee. This report summarizes the financial performance of the Service Bureau during FY 2021 and highlights key projects worked on during the year.

Key Considerations

The SANDAG Service Bureau is a fee-based operation that provides informational and technical services to member agencies, nonmember government agencies, private organizations, and individuals. The Service Bureau provides services through SANDAG and its nonprofit public-benefit corporation, SourcePoint. The Executive Committee serves as the Service Bureau governing body and as the Board of Directors of SourcePoint.

The Service Bureau worked on 48 projects during the July 1, 2020 – June 30, 2021, time period and received revenues of \$520,018. Total expenses related to performing these projects were \$440,154, meaning that revenues exceeded expenses by \$79,864, or 18.2%. Total revenues were up in FY 2021 compared to the previous fiscal year (\$520,018 compared to \$390,226). The increase in revenues was primarily due to the CaliBaja Border Master Plan project. More information about the financial performance and highlights of key projects are included in Attachment 1.

Cindy Burke, Ph.D., Director Research and Program Management

Key Staff Contact: Mike Duncan, 619-699-5759, mike.duncan@sandag.org

Attachment: 1. Service Bureau FY 2021 Year-End Financial Report

Action: **Information**

In accordance with SANDAG Board Policy, this report provides a periodic progress report on the project activities and financial status of the Service Bureau.

Fiscal Impact:

Service Bureau revenues of \$520,018 were offset by expenses of \$440,154, resulting in a net revenue increase of \$79,864, or 18.2% for FY 2021.

Schedule/Scope Impact:

None.

Service Bureau FY 2021 Year-End Financial Report

Introduction

The SANDAG Service Bureau is a fee-based operation that provides informational and technical services to member agencies, nonmember government agencies, private organizations, and individuals. The purpose of the Service Bureau is to offer products and services that meet the needs of decision-makers in the public and private sectors while enhancing the quality and extent of demographic, economic, transportation, land use, criminal justice, and other information maintained in the SANDAG Regional Information System (RIS) and the technology used to support it. One of the goals of the Service Bureau is to generate revenue to update and enhance the RIS.

Financial Status¹

The Service Bureau worked on 48 projects during the July 1, 2020 – June 30, 2021, time period and received revenues of \$520,018. Total expenses related to performing these projects were \$440,154 meaning that revenues exceeded expenses by \$79,864, or 18.2%. Total revenues were up in FY 2021 compared to the previous fiscal year (\$520,018 compared to \$390,226). The increase in revenues was primarily due to the CaliBaja Border Master Plan project. Table 1 shows the financial status of the Service Bureau for the July 1, 2020 – June 30, 2021, time period.

Table 1
SANDAG Service Bureau
Revenues and Expenses as of 6/30/2021

Type of Project	Revenue	Expenses	Change in Net Position	Percent Change ^A
Transportation Modeling	\$243,000	\$189,396	\$53,604	28.3%
Feasibility Studies and Comprehensive Plans	\$267,718	\$241,477	\$26,241	10.9%
Demographic, Economic, Housing, Geographic Information System Analyses and Surveys	\$9,300	\$6,554	\$2,746	41.9%
Total All Projects	\$520,018	\$437,427	\$82,591	18.9%
Non-Project Expenses ^B	–	\$2,625	(\$2,625)	–
Net Total	\$520,018	\$440,154	\$79,864	18.2%

^A % change is calculated based on expenses.

^B Expenses include management and cost of the SourcePoint audit.

Overview of Projects

¹ The Regional Information System (RIS) is SANDAG's fully integrated system of data, models, and computer hardware and software (to process data), along with the staff to perform data processing and analysis.

Forty-eight projects were started or carried over from the previous fiscal year and all but three were transportation modeling projects. Staff worked on some larger modeling projects to assist jurisdictions with community plan updates and other local planning efforts including traffic modeling for the City of Santee. Staff also worked on a number of requests for estimating traffic impacts due to development projects around the region.

The Service Bureau completed a multi-year, binational project to assist Caltrans develop the California-Baja California 2021 Border Master Plan, which coordinates the planning and delivery of Port of Entry and related transportation infrastructure project in the California-Baja California region. This plan is the second update to the initial plan completed in 2008. In addition, staff worked with the San Diego Housing Commission to develop customized community profiles to help inform clients about characteristics and amenities in different areas of the region.

Planned Projects for FY 2022

With the approval of the 2021 Regional Plan, SANDAG's ABM2+ Transportation model will be available for use in Service Bureau projects starting in January 2022 . Several projects from San Diego County, the City of San Diego and the City of Oceanside will be the first to use the advanced capabilities of ABM 2+ . Staff will focus modeling work on agency priorities first, member and government agencies second, and private-sector third, consistent with prior direction from the Executive Committee. New Service Bureau modeling efforts will only be accepted if they do not jeopardize progress on key SANDAG initiatives.

January 14, 2022

Legislative Status Report

Status reports on SANDAG legislative activities are provided to the Executive Committee on a regular basis. Attachment 1 includes a summary from Peyser Associates LLC on federal legislative activity related to SANDAG for December 2021.

Action: **Information**

An update on SANDAG legislative and policy activities will be presented.

Victoria Stackwick, Director of Government Relations

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Attachment: 1. Report from Peyser Associates LLC

PEYSER ASSOCIATES

LLC

Peter A. Peyser

December 3, 2021

Transportation Update from Peyser Associates**Stopgap Funding Bill Kicks the Can Down the Road to February 18**

Yesterday, the House and Senate cleared for the President's signature a Continuing Resolution that will keep the government funded through February 18. The bill passed in the House with the votes of all Democrats and one Republican – Rep. Adam Kinzinger of Illinois. The Senate passed the measure with 19 GOP votes added to the 50 Democrats. While, like most “CRs” the bill keeps government programs at current levels it contained one significant change from current levels – it added funding for relief for Afghan refugees.

By picking a date so far into the future for the expiration of this measure, congressional leaders clearly recognized the difficulties ahead in reaching a final spending deal for the fiscal year. Appropriators remain far apart on the major issue of top-line funding amounts for defense and domestic discretionary spending. Given those difficulties, the potential for a full-year CR is still looming. That outcome would diminish the potential that programs authorized, but not appropriated, in the bipartisan infrastructure law would receive their fully authorized amounts – or any increase at all – in fiscal 2022. Programs subject to that appropriations risk are FTA's Capital Investment Grant program and a portion of the FRA's CRISI, Federal-State Partnership for Intercity Passenger Rail, and AMTRAK grants. Using a full-year CR to diminish the benefits of the infrastructure bill is very much on the minds of some GOP House and Senate Members.

Reading the Tea Leaves on Build Back Better: Positive Signs this Week

For many weeks, by talking about the things he does not like about the Build Back Better bill, Sen. Joe Manchin (D-WV) has stoked fears among Democrats that he would walk away from the bill altogether. This week, for a change, the Senator talked publicly about something he would like to see in the bill. In a video appearance to a conference of the American Nuclear Society, Sen. Manchin said he is pushing to include in the bill funding for a program called “Advanced Nuclear Fuel Availability Program.”

Manchin's statement is important because it indicates he is engaged in discussions to get something done in this bill. As an experienced legislator, he knows that when you ask leadership to include something in the bill, you are implying – if not outright committing – that you will support the bill if your item is included.

Separately, Senate Majority Leader Chuck Schumer (D-NY) signaled this week that he plans to bring the Build Back Better bill to the Senate floor the week after next. This means he believes he has a chance to wrap up negotiations on the measure next week. If the Senate were to pass the bill that week, the House would have a chance to pass it in final form before the end of the year.

Washington, DC

House Transportation and Infrastructure Chair Peter DeFazio Announces Retirement

On Tuesday, House Transportation and Infrastructure Committee Chair Peter DeFazio (D-OR) announced he will not seek re-election next year. Saying he is leaving to focus on his health and well-being, DeFazio said he will give up the seat he has held since 1987 and “pass the torch to the next generation.” DeFazio becomes the 19th House Democrat to announce his retirement. So far, 11 House GOP Members have announced retirement plans.

DeFazio’s departure sets in motion a potential leadership battle at the committee. Rep. Eleanor Holmes Norton (D-DC), the next most senior Democrat on the committee and Chair of the Highways and Transit Subcommittee, announced her candidacy for Chair almost immediately after DeFazio’s announcement. According to press reports, Rep. Rick Larsen (D-WA), Chair of the Aviation Subcommittee, may also jump in the race. It remains to be seen if one or more younger, more progressive Members have an interest in running. The election of a new Chair is more than a year away, so there is plenty of time for jockeying for position.

US DOT Kicks-Off Infrastructure Bill Implementation Briefings

The Office of the Secretary at the Department of Transportation yesterday kicked-off a series of briefings for state and local officials on the implementation of the Infrastructure Investment and Jobs Act, which they now refer to as the Bipartisan Infrastructure Law. Yesterday’s briefing was from the Federal Transit Administration.

The briefing was mostly a review of the provisions in the bill. It did not include substantial information on the roll-out of new programs in the coming months. Additional briefings from other modal administrations are scheduled in the days ahead. It remains to be seen if other modal administrations will provide a more substantive briefing on their roll-out plans.

Separately, both the Federal Highway Administration and the Federal Transit Administration have launched websites on the “BIL”. These websites will provide updates on implementation and serve as a portal for comments and questions on program implementation. Click [Here](#) for the Federal Highway Administration page and [Here](#) for the Federal Transit Administration page. The Federal Railroad Administration page is not live as of this writing.

December 10, 2021

Transportation Update from Peyser Associates

Build Back Better Plan Could Reach Senate Floor Next Week

This has been a week of clearing the decks for work on the Build Back Better (BBB) plan and tightening up the package for consideration by the full Senate. Senate leaders now hope to start consideration of the package next week. Majority Leader Chuck Schumer (D-NY) continues to say he hopes the bill will reach the President’s desk by Christmas. The prospects for meeting that timeline are dubious.

In order to prepare the way for the lengthy floor time needed for BBB, Schumer and House Speaker Nancy Pelosi (D-CA) worked hard this week to clear from the congressional agenda two

major items: lifting of the ceiling on the national debt and the annual defense policy bill. Schumer achieved a deal with Minority Leader Mitch McConnell this week to allow a debt limit increase to pass with only 50 votes in the Senate. It appears Congress will approve early next week a debt limit increase big enough to last past the mid-term elections. An agreement is also in sight for the defense bill to get done next week.

While these machinations were under way this week, Senate committees worked to complete the drafting of legislative language for their individual portions of the BBB plan. Concurrently, the Senate parliamentarian is reviewing provisions in the measure to ensure they comply with the Byrd Rule that governs what can be considered as part of a Budget Reconciliation measure such as BBB. Schumer's hope is that by early next week he will have a package that is agreed to by his caucus and has been through the "Byrd bath" to ensure it complies with Senate rules.

As for that part about agreement in the Democratic caucus, there was another positive sign from Sen. Joe Manchin (D-WV) about progress on the measure. Manchin indicated on Wednesday he is pleased with the "good adjustments" that have been made to a fee on methane emitters in the House bill. Manchin believes the House bill is too tough on companies who emit methane but are in compliance with EPA regulations. This makes the second week in a row Manchin has talked about things he wants included in BBB as opposed to things he needs to have removed. Manchin has still not committed to support the bill, but his engagement in the process to make improvements to it is a sign that he is moving in that direction.

Defense Bill Contains Provisions on Transit and Housing

Successfully using the must-pass defense policy bill as a vehicle, affordable housing advocates added to the measure passed by the House provisions to make it easier for transit agencies to dispose of real estate for TOD and affordable housing purposes.

The bill expands current authority for transit agencies to dispose of property to a local government so that property could now also be transferred for the purposes of building affordable housing or a TOD project to a non-profit or "other third party," (i.e. private developer).

In order to qualify for this expanded authority a TOD project must meet these criteria:

- Increases transit ridership
- Offers at least 40% of its housing units to residents with incomes below 60% of the area median income with half of those affordable units set-aside for residents with incomes below 30% of area median income.
- Is required to remain in use on these terms for at least 30 years.

The Senate is expected to take up the defense bill next week. There is a leadership agreement to advance it quickly which may increase the chance these provisions stick in the final package.

Federal Transit Administration Posts Fact Sheets on Infrastructure Law

The Federal Transit Administration on Wednesday posted a set of fact sheets describing how each of its programs are affected by funding and policy provisions in the bipartisan infrastructure law. Click [Here](#) to see the fact sheets.

December 17, 2021

Transportation Update from Peysers Associates

Build Back Better Stalls in the Senate – No Action before 2022

President Biden and Democratic Senate leaders yesterday finally acknowledged publicly that the Senate is not ready to act on the Build Back Better Act and will not be before the end of the year.

The admission that the legislation is stalled came on the heels of some contentious conversations between the President and Sen. Joe Manchin (D-WV) and between Sen. Manchin and some of his Democratic colleagues. The main topic of conversation this week was the extension of the payments that have been going to low- and moderate-income parents as part of COVID relief. Those payments have been found to contribute to a significant decrease in the national poverty rate and have become very popular with Democrats. The BBB legislation as currently drafted extends those payments for one year in order to keep the cost of that provision at a level that could be accommodated in the package alongside other Democratic priorities around health care, climate and social policy. While claiming he supports the payments, Manchin insisted this week that they be extended for the full ten years of the bill. Doing that would cause the cost of the provision to rise to \$1.5 trillion and therefore crowd out almost everything else in the \$1.75 trillion measure.

The Manchin proposal is a “poison pill” that he justifies by saying Democrats’ intent is to keep extending the provision over the long term and acknowledging that in this bill represents a more transparent approach to policymaking. His Democratic colleagues are not buying it. On the Senate floor yesterday, in view of the press, several Democratic Senators engaged Manchin in what was described as an “animated” exchange. Sen. Dick Durbin (D-IL), the second-ranking Democrat in the Senate said he was “stunned” by Manchin’s position. Afterwards on CNN, Manchin said “No one pressures me. I’m from West Virginia.”

The flaring of tempers around this legislation is indicative of a growing anxiety among Democratic House and Senate Members about the prospects for its passage. A holiday timeout may do everyone some good.

Senators Gearing-up Effort to Strip High-Speed Rail and Transit from BBB

If and when the Build Back Better Act makes it to the Senate floor, it appears likely amendments will be offered to strip from the bill the provisions that would invest \$10 billion each in high-speed rail and transit linked to affordable housing goals. Senate staffers this week are expressing concern that one or both of them might pass.

While this could only be characterized as rumor at this point, the scuttlebutt on The Hill is that Sen. Kyrsten Sinema (D-AZ) would support both of those amendments on the basis that they represent double-dipping in the BBB bill to benefit programs that received funding in the

infrastructure bill. Both of those provisions were carefully crafted so that they don't fund programs that received funding in what is now called the Bipartisan Infrastructure Law (BIL). However, double-dipping is in the eye of the beholder – this is not an issue on which the Senate

Parliamentarian can issue a ruling to settle the matter. The anti-double dipping agreement reached when the infrastructure bill was agreed to in the Senate isn't written down anywhere.

Sinema's vote in favor of either or both of these amendments could be fatal to these programs if GOP Senators vote in lock step for them. Her carefully crafted image as a "maverick" in the style of the late Sen. John McCain (R-AZ) can make it difficult to figure out what motivates her and how advocates should focus their work to gain her support. The delay in consideration of the underlying legislation may be a blessing in disguise in that it gives advocates more time to work to convince the Senator to vote against any potential amendments to strike these provisions.

Split Decision in the Senate on Biden Railroad Nominees

After a lengthy delay, the Senate last night confirmed Karen Hedlund to be on the Surface Transportation Board. Democratic leaders tried to bring up the nomination of Amit Bose as Federal Railroad Administrator, but the nomination was blocked by Sen. Rick Scott (R-FL). Bose will continue to lead the FRA in the position of Deputy Administrator.